

City of Joplin

Capital Plan Presentation

June 11, 2015



Agenda

- Overview of HUD CDBG-DR program and key parameters
- Capital Planning Process
- Project Overview
- Outputs from the Capital Planning Process
- Discussion

CDBG 101

The intent of the Community Development Block Grant program is the development of viable urban communities, principally for low and moderate income persons, through decent housing, suitable living environment, and expanded economic opportunity.

CDBG-DR 101

What is CDBG-DR?

HUD provides **grants** to help cities, counties, and States recover from Presidentially declared disasters, **especially in low-income areas**, subject to availability of supplemental appropriations.

In response to Presidentially declared disasters, Congress may appropriate additional funding for the Community Development Block Grant (CDBG) program as Disaster Recovery grants to **rebuild the affected areas and provide crucial seed money to start the recovery process.**

Since CDBG Disaster Recovery (CDBG-DR) assistance may **fund a broad range of recovery activities**, HUD can **help communities and neighborhoods that otherwise might not recover due to limited resources.**

CDBG-DR 101

Why CDBG-DR?

CDBG-DR grants are important because:

- CDBG-DR funding helps cities, counties, and States recover from some Presidentially-declared disasters, especially in low-income areas
- CDBG-DR funding is appropriated by congress as special CDBG appropriations in response to a disaster
- CDBG-DR funding can be used for disaster recovery because it allows for a wide range of recovery activities

CDBG-DR Eligibility Criteria

CDBG-DR 101

Eligibility Criteria

CDBG-DR funds must be used for necessary expenses related to disaster relief, long term recovery, restoration of infrastructure and housing, and economic revitalization in the most impacted and distressed areas.

Each activity must:

- 1) Address a **disaster-related impact** in a Presidentially declared disaster area for the covered disaster
- 2) Meet a **National Objective**
- 3) Be a CDBG **eligible activity**
- 4) Connect to the efforts of the **covered disaster** and the activity’s contribution to community recovery
- 5) Obligate & expend funds within HUD **regulatory requirements**

National Objective & Eligible Activities

CDBG-DR 101

National Objective

CDBG-DR eligible activities must meet one of the following:

Low to Moderate Income*

51% of those benefiting from an activity must be low to moderate income persons. This is a primary national objective.

Slum & Blight

Aid in the prevention or elimination of slums or blight in a designated area

Urgent Need

Meet a need having a particular urgency/emergency (referred to as urgent need)

*A minimum of 50% of the total CDBG-DR award must meet the low to moderate income national objective.

CDBG-DR 101

Project Classification

Eligible Activities generally fall into one of the following classifications:



Housing

Includes activities that restore and/or improve the housing stock for example, new construction or rehabilitation/reconstruction

- Ex. J-HAP, J-HRP



Public Facilities & Improvement

Includes activities that rebuild or replace affected public facilities

- Ex. Sanitary Sewer improvements, Trails



Public Services

Includes activities that provide a new public service or an increase in public service

- Ex. Child care, Health services, Fair Housing Counseling



Economic Revitalization

Includes activities that address job losses, and negative effects to tax revenues or businesses

- Ex. Acquisition, construction, reconstructing commercial or industrial buildings

CDBG-DR 101

Eligibility Criteria

Examples of **ineligible** activities include:

- Activities not located in a Presidentially-declared disaster area
- Activities prohibited by the appropriation laws
- Exclusively mitigation or preparedness activities not part of rebuilding efforts
- Partisan political activities
- Activities not aligned with the disaster*

** Per HUD Guidance during May 14-15, 2015 meeting with the City*

Housing Activities

CDBG-DR 101

Housing Activities

Eligible housing activities include:

- Rehabilitation and reconstruction programs (ex. J-HRP)
 - Cost of labor, materials, homeowner warranty premium, flood insurance premium, lead-based paint testing & abatement, etc.
- Home purchase (ex. J-HAP)
 - Assistance to homebuyers and development assistance
- Rental housing (ex. JPHA Site Improvements)
 - Acquisition, rehabilitation, new construction and group homes
- New housing construction (ex. J-HAP)
 - CDBG can be used to *support* new construction (acquisition/disposition, site clearance, improvements), not to construct housing
- Housing services (ex. JPHA Tenant Based Rental Assistance)
 - Public services and group homes

Public Facilities & Improvement Activities

CDBG-DR 101

Public Facilities & Improvement Activities

Eligible public facilities activities include:

- Infrastructure
 - Streets, sidewalks, trails, curbs & gutters (ex. Murphy Boulevard Trails)
 - Water, sewer facilities/lines (ex. Sanitary Sewer)
- Neighborhood facilities
 - Parks, playgrounds (ex. Public Park)
 - Recreational facilities
- Facilities for special needs populations
 - Homeless shelters
 - Group homes

Public Service Activities

CDBG-DR 101

Public Service Activities

Eligible public services activities include:

- Employment services (e.g. job training)
- Crime prevention and public safety
- Child care
- Health Services
- Substance abuse services (e.g. counseling and treatment)
- Fair housing counseling
- Services for senior citizens and homeless persons

Public Service Activities are subject to the 15% public services cap

Economic Development Activities

CDBG-DR 101

Economic Development Activities

Eligible economic development activities include:

- Community-based development organizations
- Technical assistance to businesses
- Microenterprise activities
- Commercial rehabilitation
- Infrastructure to assist businesses
- Job training
- Special economic development activities
 - Acquire, construct, rehabilitate, reconstruct, or install commercial/industrial buildings or equipment
 - Assistance to for-profit businesses

CDBG-DR 101

Job Creation and Retention

Typical job creation and retention activities include: business loans, commercial rehabilitation, and using infrastructure related activities to spur the creation of a business.

In order to meet this criteria, activities must create or retain permanent jobs

AND

51% of jobs must be created or made available to or held by LMI persons.

For jobs to be considered available to LMI persons, they must meet the following criteria:

- No special skills, training, or education required
- LMI persons must receive first consideration
- Must have a written agreement with business

CDBG-DR 101

Public Benefit Aggregate Standard

Grantees are responsible for ensuring that a minimum level of public benefit is obtained when CDBG funds are used for special economic development projects and when used for public facilities and improvements projects undertaken for economic development purposes. The standards have two levels:

Standards for individual activities; and

- For an activity that creates or retains jobs, the use of CDBG funds can not exceed **\$50,000 per full-time equivalent job**, or;
- For an activity that provides goods or services to residents of an area, the amount of CDBG funds provided for the activity cannot **exceed \$1,000 per L/M person served**

Aggregate standards

- Create or retain at least one full-time equivalent, permanent job per **\$35,000 of CDBG** funds used for all such activities, or;
- Provide goods or services to residents of an area, such that the number of L/M income persons residing in the area served by the assisted businesses amounts to at least one L/M income person per **\$350 of CDBG funds** used for all such activities

Administrative & Planning Costs

CDBG-DR 101

Administrative and Planning Costs

HUD allows for the payment of reasonable administrative costs and carrying charges related to the planning and execution of community development activities. HUD categorizes these costs into two distinct categories. Select examples of eligible activities under each category are included below.

Planning (15% cap)	Administration (5% cap)
<ul style="list-style-type: none"> • Development of comprehensive plans • Economic development plans • Floodplain and wetland management plans • Individual project plans • Reasonable cost of environmental and historic studies • Strategies to implement programs and projects • Capital improvement program plans • Policy, planning, management, capacity building activities 	<ul style="list-style-type: none"> • Providing information about the program • Preparing program budgets and schedules • Developing systems for ensuring compliance • Developing inter-agency agreements • Coordinating resolution of audit findings • Evaluating program results against stated objectives • Travel costs incurred for official business in carrying out the program

Recordkeeping & Monitoring

CDBG-DR 101

Recordkeeping & Monitoring

HUD sets certain requirements on Grantees related to recordkeeping and program monitoring, including:

- **Retaining appropriate documentation** to ensure compliance:
 - General administrative and financial
 - Project/activity specific, including national objective compliance
 - Compliance with other federal requirements (NEPA, Davis Bacon & Related Acts, etc.)
- Having a strong and **comprehensive filing system** and use checks, logs, and cross indexing
- **Monitoring** for the purpose of production & accountability, compliance with requirements, responsiveness to community needs, effective use of resources, and good organizational performance

CDBG-DR 101

Recordkeeping & Monitoring

Key elements of a comprehensive monitoring strategy should include documentation on:

- Program Benefit (including eligible activities and national objectives)
- Environmental
- Financial (including Duplication of Benefits)
- Procurement
- Labor
- Relocation & Acquisition
- Citizen Participation
- Program Management (including Program progress & reporting)

Other Program Requirements

CDBG-DR 101

Other Program Requirements

The use of CDBG-DR funds triggers mandatory compliance with several other laws and regulations including:

- NEPA environmental considerations
- Lead based paint
- Davis Bacon Wage Rates and other labor standards
- Fair Housing and Equal Opportunity
- Uniform Relocation Act
- Office of Management & Budget Circulars

Violation of these mandatory compliance requirements may result in funding de-obligation.

CDBG-DR 101

Waivers

Based upon CDBG-DR appropriation laws, HUD may waive, or specify alternative requirements for any provision of any statute or regulation provided it is not inconsistent with the overall purpose of the Housing and Community Development Act of 1974 (HCDA 1974).

Statutory waivers cannot waive requirements related to:

- Fair housing
- Nondiscrimination
- Labor standards, or
- Environmental

In the City of Joplin, HUD has provided a waiver allowing the J-HAP program to accept applicants who are in the 80% to 120% median income level

CDBG-DR 101

Time Requirements

Round 1 Funding

HUD awarded \$45.2 million to the City of Joplin, and informed the City during its May, 2015 visit that the Department is drafting new time requirements covering the expenditures of these funds. These new requirements will be issued in the near future.

Round 2 Funding

HUD awarded the City of Joplin \$113.2 million, with the stipulation that the City expend all funds within 2 years of obligation. All funds must be **obligated by September 30, 2017** and must be **expended by September 30, 2019**.

Where did we start?

Joplin's Capital Plan

Steps of Project Prioritization

1

Understand the priorities

- Began with a review of strategic priorities in the various recovery plans
- Validated and enhance strategic goals based on group consensus



Joplin's Capital Plan

Steps of Project Prioritization

2

Agree on the prioritization criteria

- Agree on prioritization criteria – consider both the benefits and risks of all projects
- Develop scoring rationale for each criteria

Project Scoring Survey Benefit & risk criteria definitions

Benefit	Definition
Alignment with Vision	Assessment of the degree to which the project is aligned with City strategic goals including the 2012 Comprehensive Plan and CART, as well as the goals and needs of the community. The higher the degree of alignment, the higher the benefit rating.
Relation to Disaster	Assessment of the level to which a project is related to the disaster. The higher the relation of the project to the disaster, the higher the benefit rating.
Criticality of Project	Assessment of whether the project provides a critical repair, improvement, or addition which will benefit the City by providing new or damaged basic services. The greater the criticality (provision of basic services) of the project, the higher the benefit rating.
Impact to the Community	Assessment of the social, environmental and economic impacts of the project e.g. will the project significantly improve the quality of life in the community. The more positive impacts on the community, the higher the benefit rating.
Connection to Focus Areas	Assessment of whether the project is located near focus or redevelopment areas to support walkability and "green" principles. The closer the proximity of the project to focus areas, the higher the benefit rating.
Impact to Future Development	Assessment of the potential of a project to enhance, enable, or promote future growth in the City of Joplin. The higher the potential, the higher the benefit rating.
Potential for Leveraging	Assessment of the impact the project has on other projects; evaluation of whether the project is stand-alone or benefits other projects from a cost, visibility, or impact perspective. The higher the potential for leveraging or realizing "economies of scale", the higher the benefit rating.
Visibility of Benefits	Assessment of the projects potential for visibility to the public/public perception of the recovery process. The higher the visibility, the higher the benefit rating.
Resources	external stakeholders/vendors. The higher the risk or limited availability of internal resources and/or scarce external resources, the higher the risk rating.
Certainty of Outcome	Assessment of the level of certainty of which the project will meet its desired outcomes e.g. beneficiaries, impact, National Objective. The lower the level of certainty, the higher the risk rating.

Joplin's Capital Plan

Steps of Project Prioritization

3 Score the projects against criteria

- Utilize project prioritization criteria and weight to develop a ranked list of projects
- Review ranking results

Benefit Criteria					
	1 - Low Benefit	2	3 - Neutral	4	5 - High Benefit
Alignment with Vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Relation to Disaster	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Criticality of Project	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Impact to the Community	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Connection to Focus Areas	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Impact to Future Development	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Potential for Leveraging	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Visibility of Benefits	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Joplin's Capital Plan

Steps of Project Prioritization

4

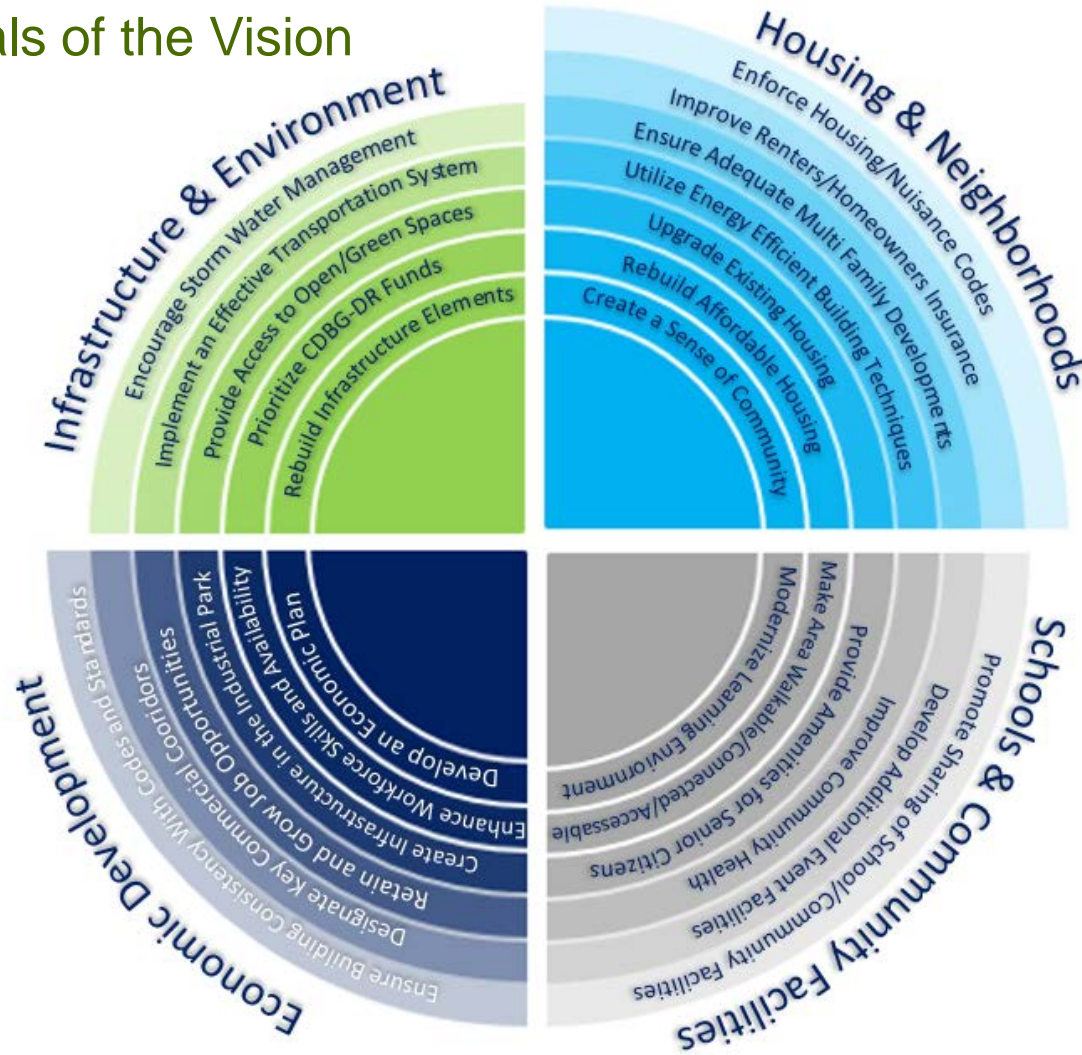
Develop the project portfolio

- Review ranking results – recalibrate project list
- Build the project portfolio recommendation to City Council

Rank	Score	Project Name	Value
1	8.988	Project 1	\$\$
2	8.741	Project 22	\$\$
3	8.710	Project 8	\$\$
4	8.701	Project 3	\$\$
5	8.692	Project 5	\$\$
6	8.691	Project 7	\$\$
7	8.599	Project 29	\$\$
8	8.348	Project 16	\$\$

Workshop #1 Results

Strategic Goals of the Vision

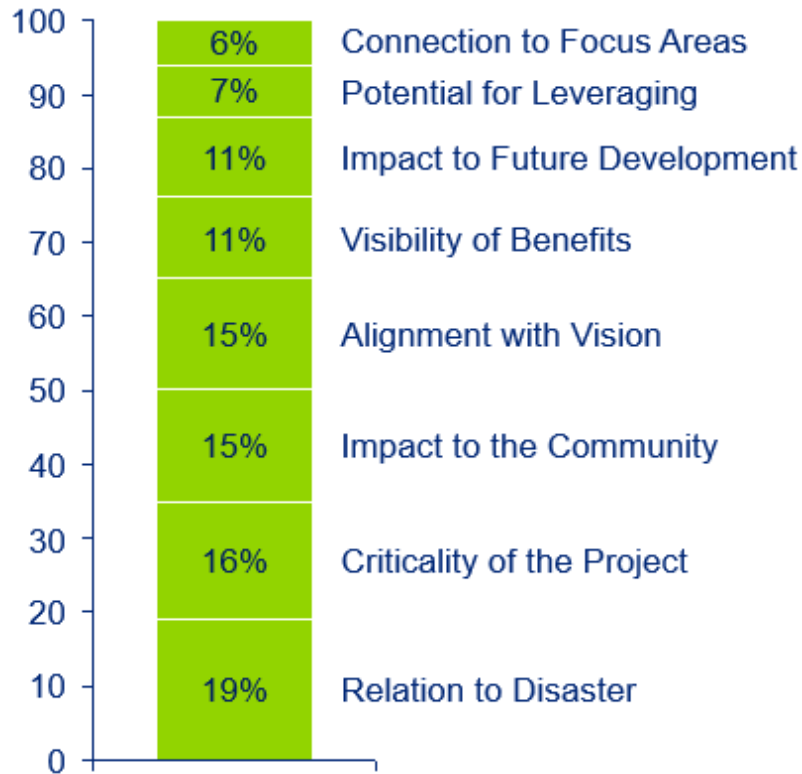


Strategic Goals of the Vision agreed upon by consensus in Workshop #1

Workshop #1 Results

Weighting the Criteria

Benefit Criteria



Risk Criteria



The criteria weighting was agreed upon by vote in Workshop #1


What did we do next?

Project Scoring Methodology





Behind the Scenes

In order to develop an overall score for each project, we underwent the following process:

Completed
Project
Execution Plans



Conducted numerous meetings with City staff and external community stakeholders to validate project summary, costs, schedule, benefits, and risks and finalized Project Execution Plans (PEPs).

DESCRIPTION:
 CDIBC DR funds for the Joplin Advanced Training and Technology Center will support the acquisition, remodeling, and equipping of an existing facility identified by the Sub-Recipient/Administering City (Joplin Chamber of Commerce Foundation). The proposed project will support expanding economic development opportunities through improving workforce skills (job training) and encouraging new/start-up businesses (business incubator).

OBJECTIVE:
 Acquisition and renovation of the former Franklin Tech building to support creation of a facility dedicated to offering job training and business incubator services.

SCOPE:
 Purchase and renovate the proposed 25,000 sq. ft. facility as well as create a storm shelter (one of the classrooms, previously used for medical storage can be used as a storm-shelter). The project will also include the purchase of furnishings, fixtures, and training related equipment.

INVOLVEMENT:
 CITY STAFF: Troy Bolander
 END USER:
 • Joplin Chamber of Commerce Foundation
 • Joplin business community
 • Students from surrounding high schools
 • Joplin workforce

DESIGN: Sub-recipient
ENVIRONMENTAL: Sub-recipient
EXTERNAL STAKEHOLDERS:
 • Crowder College, Workforce Investment Board (WIB), Missouri Southern State University Small Business & Technology Development Center, Joplin School District, Franklin Tech, Carthage Technical Center, Missouri Enterprise
INTERNAL STAKEHOLDERS: Planning, Development and Neighborhood Services Dept.

ACTION PLAN/ RECOVERY BUDGETS:
 \$500,000 - Round 2

PROJECT BUDGET:
 \$6,286,415 - Total CDIBC-DR Round 2
 * Subject to change based on appraisal.

OSM:
 \$382,000 - \$70,000 per year

POTENTIAL PROJECT RISK:
 • Ensure removal of FEMA storm shelter ownership and removal issue.
 • Long-term operational plan (sustainability of operations)
 • Project eligibility/ budget-additional job creation/retention documentation required.


PROJECT SCHEDULE	2015	2016	2017	2018	2019
ENVIRONMENTAL REVIEW		◆			
HUD REVIEW / RRFOP			■		
DESIGN			■		
CONSTRUCTION				■	◆

Public Facilities and Improvements 01


Low-Moderate Income - Urban Change 02

Public Facilities and Improvements SE - Neighborhood Facilities 03

Advanced Training and Technology Center



LOCATION:
 401 Kentucky Ave (former Joplin School District Franklin Technology Center)



Proposed Advanced Training and Technology Center building.

CAPITAL IMPROVEMENT PLAN

100202_Draft For Review

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Project Scoring Methodology

Behind the Scenes

In order to develop an overall score for each project, we underwent the following process:

Completed Scorecard



Each member of the identified City of Joplin Staff completed a scorecard which evaluated each project against 8 benefit criteria and 8 risk criteria

Benefit Criteria					
	1 - Low Benefit	2	3 - Neutral	4	5 - High Benefit
Alignment with Vision	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Relation to Disaster	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Criticality of Project	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Impact to the Community	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Connection to Focus Areas	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Impact to Future Development	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Potential for Leveraging	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Visibility of Benefits	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Project Scoring Methodology

Behind the Scenes

In order to develop an overall score for each project, we underwent the following process:

Applied Weights



Averaged responses (raw scores) were multiplied by the agreed upon weights for each of the 8 benefit and 8 risk criteria in order to come to a weighted score for each project


Benefit Criteria	Weighting	Max Raw Score	Max Weighted Score	Raw Score	Weighted Score
Alignment with Vision	15%	5	0.76	5	0.76
Relation to Disaster	19%	5	0.97	2	0.39
Criticality of the Project	16%	5	0.79	4	0.63
Impact to the Community	16%	5	0.78	3	0.47
Connection to Focus Areas	6%	5	0.30	4	0.24
Impact to Future Development	10%	5	0.52	5	0.52
Potential for Leveraging	7%	5	0.36	1	0.07
Visibility of Benefits	10%	5	0.52	4	0.42
Total Value Scores	100%	40	5	28	3.50

Project Scoring Methodology

Behind the Scenes

In order to develop an overall score for each project, we underwent the following process:

Averaged Results



The weighted scores on each project from all respondents were averaged to determine an average weighted score for each project

Project Go Joplin			
City Team	Weighted Score	City Team	Weighted Score
Person 1	6.457	Person 7	6.567
Person 2	5.498	Person 8	5.045
Person 3	7.547	Person 9	8.674
Person 4	8.765	Person 10	7.577
Person 5	5.675	Person 11	5.856
Person 6	7.124		
Project Go Joplin Weighted Average Score			6.799

Project Scoring Methodology

Behind the Scenes

In order to develop an overall score for each project, we underwent the following process:

Scored Projects



Overall project scores were ranked in order of score, and the dollar value of each project was noted

Rank	Score	Project Name	Value
1	8.988	Project 1	\$\$
2	8.741	Project 22	\$\$
3	8.710	Project 8	\$\$
4	8.701	Project 3	\$\$
5	8.692	Project 5	\$\$
6	8.691	Project 7	\$\$
7	8.599	Project 29	\$\$
8	8.348	Project 16	\$\$

Rank	Score	Project Name	Value
9	8.254	Project 12	\$\$
10	7.918	Project 13	\$\$
11	7.814	Project 2	\$\$
12	7.767	Project 6	\$\$
13	7.412	Project 18	\$\$
14	7.129	Project 11	\$\$
15	6.912	Project 4	\$\$
16	6.812	Project 10	\$\$

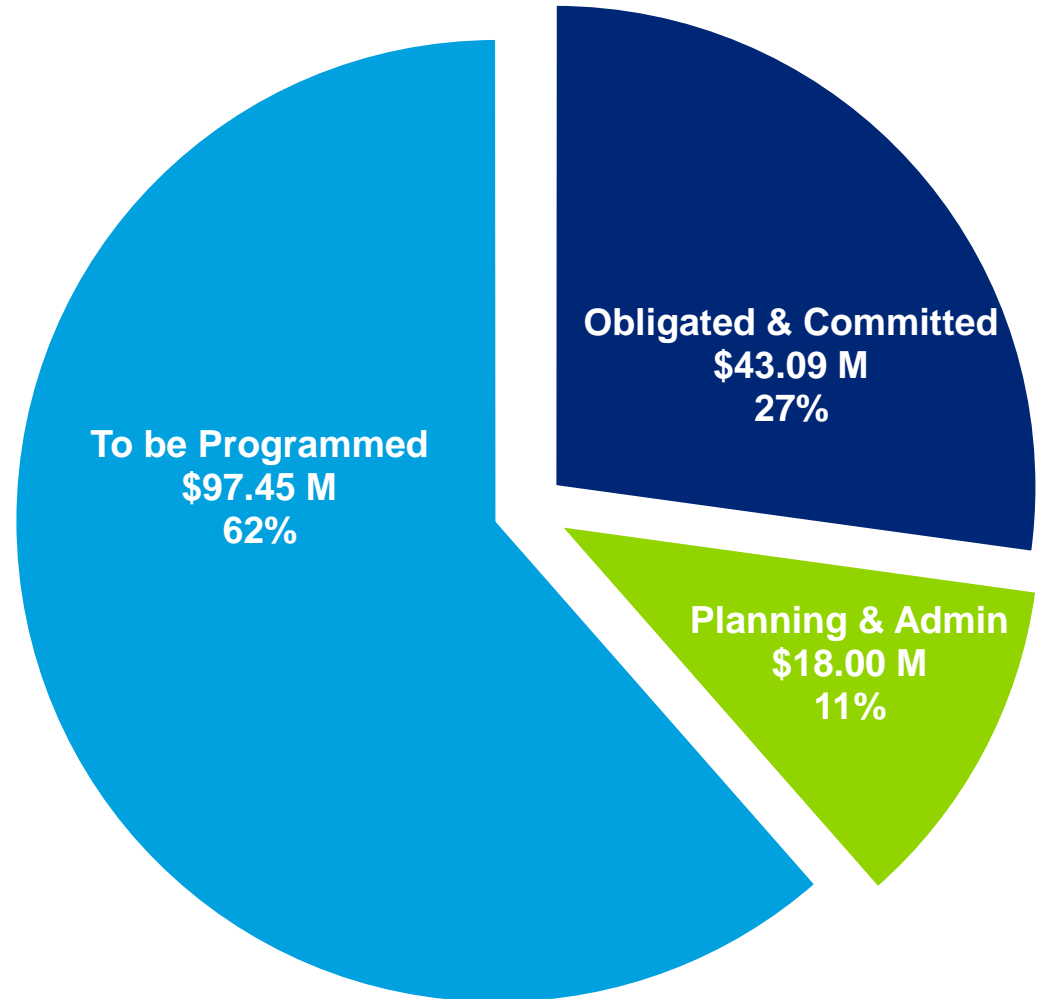
What is the current CDBG-DR financial position?

Workshop #2 Results - Joplin's CDBG-DR Position

Where do we Stand Today?

Obligated & Committed	
Infrastructure – Project 1	\$ 7.90 M
Trails	\$ 0.20 M
Crosslines	\$ 0.55 M
Early Childhood Center	\$ 5.00 M
FEMA THU Relocation	\$ 0.06 M
Senior Housing	\$ 4.75 M
J-HAP	\$ 12.75 M
J-HRP	\$ 1.90 M
Tenant Based Rental Asst.	\$ 0.29 M
Joplin Public Park	\$ 4.90 M
Mental Health Programs	\$ 0.33 M
Cannonball	\$ 3.05 M
JPHA Imp/Repairs	\$ 0.21 M
24th Street Extension	\$ 1.20 M
Total	\$ 43.09 M
Planning & Administration	
Total	\$ 18.00 M
To be Programmed	
Total	\$ 97.45 M

Total Grant: \$158.54 M



What were the results?

Workshop #2 Results

Project Scoring

Rank	Score	Project Name	Value (M)
1	8.896	JHAP	\$ 19.25
2	8.749	Infrastructure - Project 2	\$ 22.40
3	8.735	Infrastructure - Project 1	\$ 73.10
4	8.692	JPHA - Improvements / Repairs	\$ 0.21
5	8.624	Joplin Public Park	\$ 4.90
6	8.122	Infrastructure - Project 4	\$ 33.80
7	8.102	Crosslines Community Center	\$ 0.56
8	8.051	JSD Mental Health Programs	\$ 0.33
9	7.685	Crossroads Industrial Park	\$ 11.80
10	7.600	Streetscape - Main Street	\$ 17.88
11	7.582	Cannonball Project	\$ 3.05
12	7.543	J-HRP	\$ 1.90
13	7.497	Infrastructure - Trail Construction	\$ 2.40
14	7.465	Streetscape - 20th Street	\$ 12.07
15	7.432	Infrastructure - Project 3	\$ 10.20
16	7.364	Senior Housing Facility	\$ 4.75
17	7.357	Mixed Income Multi - Family	\$ 4.75
18	7.231	Airport Industrial Park	\$ 5.90
19	7.172	Advanced Training Center	\$ 6.54
20	7.148	Infrastructure - Tree Planting	\$ 2.20

Rank	Score	Project Name	Value (M)
21	7.101	Joplin Business Assistance	\$ 9.10
22	7.085	Micro-Enterprise Dev. Zone	\$ 0.43
23	7.078	Joplin Senior Center	\$ 4.75
24	7.040	JPHA - Tenant Rental Assistance	\$ 0.29
25	6.886	Joplin Bungalows	\$ 3.85
26	6.870	Green Neighborhood	\$ 0.65
27	6.634	Community Clinic of Joplin	\$ 0.24
28	6.454	Ozark Mental Health Services	\$ 0.70
29	6.270	Aurora Econ. Development Project	\$ 3.20
30	6.266	Land Acquisition and Assemblage	\$ 5.50
31	5.954	Early Childhood Center	\$ 5.00
32	5.429	Emerson School Reconstruction	\$ 11.20
33	5.297	Memorial Hall	\$ 4.25
34	5.171	Farmer's Market	\$ 0.69
35	5.120	Juvenile Detention Center	\$ 5.20
36	4.675	Joplin Commons	\$ 30.47
37	4.240	SPARK	\$ 25.60
38	4.017	Museum Renovation	\$ 16.60
39	3.538	Schifferdecker Golf Course	\$ 3.00

Workshop #2 Results

Project Scoring

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1	8.896	JHAP	\$ 19.25
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Obligated/Committed

HUD Ineligible

More Information Needed

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39	3.538	Schifferdecker Golf Course	\$ 3.00

Workshop #2 Results

HUD Eligibility

HUD Ineligible

More Information Needed

Rank	Score	Project Name	Value	Ineligibility Notes*
33	5.297	Memorial Hall	\$4.25 M	Need unrelated to the disaster
34	5.171	Farmer's Market	\$0.69 M	Need unrelated to the disaster
35	4.675	Joplin Commons	\$30.47 M	Need unrelated to the disaster
36	4.240	SPARK – Performing Arts	\$25.6 M	Need unrelated to the disaster
37	4.017	Museum Project	\$16.60 M	Need unrelated to the disaster
39	3.538	Schifferdecker Golf Course	\$3.00 M	Unable to meet National Objective

*Project ineligibility determination based on guidance provided during HUD meeting with the City on May 14 -15, 2015.

Rank	Score	Project Name	Value	Considerations
9	7.685	Crossroads Industrial Park	\$11.80 M	Tie job creation to disaster job loss
11	7.582	Cannonball Project	\$3.05 M	Tie job creation to disaster job loss
18	7.231	Airport Industrial Park	\$5.90 M	Tie job creation to disaster job loss
21	7.101	Joplin Business Asst. Program	\$9.10 M	Need to validate demand for program
29	6.270	Aurora Econ. Dev. Project	\$3.20 M	Tie job creation to disaster job loss
38	5.120	Juvenile Detention Center	\$5.20 M	Need to tie audience to area and disaster

Project Prioritization

Scoring results – observations

Rank	Score	Project Name	Value (M)
1	8.896	JHAP	\$ 6.50
2	8.749	Infrastructure - Project 2	\$ 22.40
3	8.735	Infrastructure - Project 1	\$ 73.10
4	8.122	Infrastructure - Project 4	\$ 33.80
5	7.685	Crossroads Industrial Park	\$ 11.80
6	7.600	Streetscape - Main Street	\$ 17.88
7	7.497	Infrastructure - Trail Construction	\$ 2.20
8	7.465	Streetscape - 20th Street	\$ 12.07
9	7.432	Infrastructure - Project 3	\$ 10.20
10	7.357	Mixed Income Multi - Family	\$ 4.75
11	7.231	Airport Industrial Park	\$ 5.90
12	7.172	Advanced Training Center	\$ 6.54
13	7.148	Infrastructure - Tree Planting	\$ 2.20
14	7.101	Joplin Business Assistance Program	\$ 9.10
15	7.085	Micro-Enterprise Dev. Zone	\$ 0.43
16	7.078	Joplin Senior Center	\$ 4.75
17	6.886	Joplin Bungalows	\$ 3.85
18	6.870	Green Neighborhood	\$ 0.65
19	6.634	Community Clinic of Joplin	\$ 0.24
20	6.454	Ozark Mental Health Services	\$ 0.70
21	6.270	Aurora Econ. Development Project	\$ 3.20
22	6.266	Land Acquisition and Assemblage	\$ 5.50
23	5.429	Emerson School Reconstruction	\$ 11.20
24	5.120	Juvenile Detention Center	\$ 5.20

- Level of impact
- Connectivity
- Public Perception

Activity #1 Results

Scoring results - recalibration

Rank	New Rank	Score	Project Name	Original Value (M)	Proposed Value
3	1	8.735	Infrastructure - Project 1	\$ 73.10	\$ 50.00
2	2	8.749	Infrastructure - Project 2	\$ 22.40	\$ 11.00
8	3	7.465	Streetscape - 20th Street	\$ 12.07	\$ 7.00
6	4	7.600	Streetscape - Main Street	\$ 17.88	\$ 8.00
12	5	7.172	Advanced Training Center	\$ 6.54	\$ 5.50
5	6	7.685	Crossroads Industrial Park	\$ 11.80	\$ 5.50
16	7	7.078	Joplin Senior Center	\$ 4.75	\$ 4.75
7	8	7.497	Infrastructure - Trail Construction	\$ 2.20	\$ 1.00
1	9	8.896	JHAP	\$ 6.50	\$ 4.00
4	10	8.122	Infrastructure - Project 4	\$ 33.80	\$ 1.50
11	11	7.231	Airport Industrial Park	\$ 5.90	
9	12	7.432	Infrastructure - Project 3	\$ 10.20	
10	13	7.357	Mixed Income Multi - Family	\$ 4.75	
18	14	6.870	Green Neighborhood	\$ 0.65	
13	15	7.148	Infrastructure - Tree Planting	\$ 2.20	
15	16	7.085	Micro-Enterprise Dev. Zone	\$ 0.43	
14	17	7.101	Joplin Business Assistance Program	\$ 9.10	
17	18	6.886	Joplin Bungalows	\$ 3.85	
19	19	6.634	Community Clinic of Joplin	\$ 0.24	
20	20	6.454	Ozark Mental Health Services	\$ 0.70	
21	21	6.270	Aurora Econ. Development Project	\$ 3.20	
22	22	6.266	Land Acquisition and Assemblage	\$ 5.50	
23	23	5.429	Emerson School Reconstruction	\$ 11.20	
24	24	5.120	Juvenile Detention Center	\$ 5.20	

“Go” Projects
\$98.25 M

Workshop #2 Results

Recalibration

“Go” Projects

\$98.25 M

New Rank	Score	Project Name	Proposed Value (M)	Key Notes
1	8.735	Infrastructure - Project 1	\$ 50.00	High impact to LMI and recovery area
2	8.749	Infrastructure - Project 2	\$ 11.00	High impact to remaining (non-LMI) recovery area
3	7.465	Streetscape - 20th Street	\$ 7.00	Provides critical connectivity to projects 1 & 2
4	7.600	Streetscape - Main Street	\$ 8.00	Provides critical connectivity to projects 1 & 2
5	7.172	Advanced Training Center	\$ 5.50	Critical need in community, economic/workforce driver
6	7.685	Crossroads Industrial Park	\$ 5.50	Economic driver/ support job creation
7	7.078	Joplin Senior Center	\$ 4.75	Critical location and proximity to other amenities
8	7.497	Infrastructure - Trail Construction	\$ 1.00	Urgent need within community, quality of life
9	8.896	J-HAP	\$ 4.00	Reduced value, applications remaining in pipeline
10	8.122	Infrastructure - Project 4	\$ 1.50	Critical enhancements, Murphy Roundabout, Highview
11	7.231	Airport Industrial Park	\$ 5.90	Potential economic development asset
12	7.432	Infrastructure - Project 3	\$ 10.20	Repair of lesser impacted recovery area infrastructure
13	7.357	Mixed Income Multi - Family	\$ 4.75	Support recovery of rental housing inventory
14	6.870	Green Neighborhood	\$ 0.65	Development of a green neighborhood
15	7.148	Infrastructure - Tree Planting	\$ 2.20	Opportunity to replace trees lost in disaster
16	7.085	Micro-Enterprise Dev. Zone	\$ 0.43	Financial assistance for start-up businesses
17	7.101	Joplin Business Assistance Program	\$ 9.10	Financial assistance for disaster-displaced businesses
18	6.886	Joplin Bungalows	\$ 3.85	Support recovery of disaster-impacted MFH units
19	6.634	Community Clinic of Joplin	\$ 0.24	Support delivery of health services for LMI clientele
20	6.454	Ozark Mental Health Services	\$ 0.70	Support of disaster-related mental health services
21	6.270	Aurora Econ. Development Project	\$ 3.20	Potential economic development opportunity
22	6.266	Land Acquisition and Assemblage	\$ 5.50	Potential resource to acquire property for development
23	5.429	Emerson School Reconstruction	\$ 11.20	Opportunity to help recovery of local neighborhood
24	5.120	Juvenile Detention Center	\$ 5.20	Support delivery of mental health services.